

## dfcu Announces Audited Results for The Year Ended 31<sup>st</sup> December 2024

The Board of Directors of **dfcu** Limited is pleased to present the full-year results for the year ended December 31, 2024. We have had a strong financial performance, mainly attributed to the strategic focus on key drivers of our business, which has led to better efficiencies in delivery of customer service and risk management.

Our strategy is anchored on delivery of sustainable revenue and business growth, ultimately creating long-term shareholder value. This year's financial performance shows our commitment to deliver on our promise to our different stakeholders. The group's Profit After Tax grew by 151% to UGX 72BN which translated into an increase in the earnings per share of UGX 96.35 up from UGX 38.39 in 2023. This performance is largely driven by our major trading entity, **dfcu** Bank, and the details of which have been highlighted in the chief executive's statement.

### EARNINGS PER SHARE

2024:UGX **96shs**  
2023:UGX **38shs**

### DIVIDENDS PER SHARE

2024:UGX **20.9shs**  
2023:UGX **9.10shs**

This strong financial performance was achieved despite 2024 presenting significant challenges that tested the resilience of businesses, (including **dfcu**) amid uncertainties in the global geopolitical, economic, and political landscape.

Over the last 60 years of our existence, we have witnessed our transition from **Development Finance Company of Uganda** to one of the largest Commercial Banks in the country that has weathered different shocks and continues to grow and transform individual lives and businesses across this nation. To sustain this growth in the next 60 years, we will continue to leverage the great support we receive from our different stakeholders in their different capacities. As the board, we would therefore like to thank each of them for their contribution towards the growth of this great institution.

Our commitment is to continue Going Further, Together.

It is against this background that we shall propose to the shareholders a dividend of 20.09 shillings per share which is a growth of 121% compared to the 9.10 shillings per share that was paid in 2023.



**Jimmy D. Mugerwa**  
Chairman, Board of Directors



**Charles Mudiwa**  
Chief Executive Officer/Managing Director

## The Numbers Tell the Story

Our strategic efforts translated into growth in financial results:

PROFIT AFTER TAX 2024:UGX **72bn** ↑  
2023:UGX **28bn**

Improving our Earnings per Share from UGX 38 to UGX 96.

INVESTMENTS IN COMMUNITY 2024:UGX **1.5bn** ↑  
2023:UGX **1.3bn**

We lived our purpose of transforming lives and businesses in Uganda through our **60 Acts of Kindness** staff-led campaign, Women in Business initiatives and Agribusiness Development Centre (now **dfcu** Foundation) activities.

LOAN LOSSES 2024:UGX **12bn** ↓  
2023:UGX **(82.7bn)**

As a result of strengthening our credit risk management processes.

NPA RATIO REDUCED TO 2024: **4.4%** ↓  
2023: **9.5%**

Emphasized management's focus on strengthening credit quality and mitigating financial risks through cautiously growing the loan portfolio.

TOTAL ASSETS GREW TO 2024: UGX **3.4tn** ↑  
2023:UGX **3.2 tn**

Driven by investment in high yielding assets.

TAX CONTRIBUTION 2024: UGX **100bn** ↑  
2023:UGX **98.9bn**

Contributed to the growth of the economy of Uganda by paying and facilitating collections of taxes worth UGX 100 billion in 2024.

## dfcu Bank in 2024: Building Legacies. Purposeful Impact. Promising Future.

As **dfcu** Bank closes 2024, we reflect on a transformative year defined by strategic growth, resilience, and improvement in financial performance. This year was about more than numbers – it was about reaffirming our commitment to innovation, inclusivity, and impact, while ensuring a stronger financial footing for the future.

### A Strategic Leap Towards Growth

Being the first full year of implementation of our "Fired Up" strategy, we doubled down on key initiatives to position **dfcu** Bank for sustainable growth:

- 1. Phased Growth Plan** – We successfully concluded the refocus and re-organize phases, which involved strategic alignment, business reorganization and operational streamlining.
- 2. Sector & Customer Focus** – Our strategy sharpened focus on our chosen sectors.
- 3. Culture & Talent Development** – A culture of accountability, teamwork, continuous learning, and customer-centricity was embedded in the Bank. Strategic hires and well-deserved internal promotions ensured alignment with our long-term vision.
- 4. Driving Digital Excellence**  
We upgraded our ATM and Card management platforms which enhanced our customers' digital experience, making banking faster, safer, and more seamless.

## Beyond the bottom line: A Year of Impact

While financial growth is critical, our success story is completed by the tangible impact we have on communities, lives and businesses across Uganda.

### Celebrating 60 Years of dfcu

Marking six decades of transforming lives and businesses, we launched our "60 Acts of Kindness" initiative. This nationwide CSR effort impacted 9,259 beneficiaries across Central, Western, Northern, and Eastern Uganda, with a total investment of UGX 79.2 million.

### Empowering Agribusiness

Through our Agribusiness Development Centre – ADC (now **dfcu** Foundation), we supported smallholder farmers, cooperatives, and SMEs with financial literacy, governance training, and access to financial services:

- We impacted over **9,000** farmers, **885** enterprises, and **27,079** smallholder farmers.
- **40,000+** Ugandans directly and **100,000** indirectly benefited from improved financial literacy and agribusiness innovation.
- We trained **402** enterprises, **54%** of which are women-led.
- We created **2,112** new jobs through agribusiness initiatives.

### Advancing Women Entrepreneurs

- In partnership with MTN Uganda, we executed the Advancing Women Entrepreneurs (AWE) accelerator program, integrating women-owned businesses into MTN Uganda's supply chain.

- Under our flagship **dfcu** Women In Business program and the Generating Growth Opportunities and Productivity for Women Enterprises (GROW) Project, we financed **212** women entrepreneurs with UGX **11.2** billion in loans across 30 districts.
- 60 financial literacy trainings ensured women entrepreneurs were equipped to manage and grow their businesses sustainably.

## The Road Ahead: Poised for Greater Success

With these achievements, **dfcu** Bank is positioned for even greater impact in the years ahead. As we continue to grow, we remain dedicated to delivering innovative solutions, fostering financial inclusion, and ensuring that our people, customers, and communities thrive.

The future is bright, and together, we will go further.



## Report of the Independent Auditor on the Summary Consolidated Financial Statements to the Members of dfcu Limited

### Opinion

The summary consolidated financial statements of dfcu Limited, which comprise the summary consolidated statement of financial position as at 31 December 2024, the summary consolidated statement of comprehensive income, summary consolidated statement of changes in equity and summary consolidated statement of cash flows for the year then ended, and related disclosures (together "the summary financial statements"), are derived from the audited consolidated financial statements of dfcu Limited for the year ended 31 December 2024.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements as at and for the year ended 31 December 2024 in accordance with the Uganda Securities Exchange Listing Rules 2021, Laws of Uganda.

### Summary Consolidated Financial Statements

The summary consolidated financial statements do not contain all the disclosures required by IFRS Accounting Standards as issued by the

International Accounting Standards Board, the Companies Act Cap 106 Laws of Uganda and the Financial Institutions Act 2004 (as amended) Cap 57 Laws of Uganda. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

### The Audited Consolidated Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 31 March 2025. That report also includes the communication of key audit matters. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period.

### Directors' Responsibility for the Summary Consolidated Financial Statements

The directors are responsible for the preparation of the summary consolidated financial statements in accordance with the Uganda Securities Exchange Listing Rules 2021 Laws of Uganda.

### Auditors' Responsibility

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), "Engagements to Report on Summary Financial Statements".



KPMG  
Certified Public Accountants  
3rd Floor, Rwenzori Courts  
Plot 2 & 4A, Nakasero Road  
P.O. Box 3509  
Kampala, Uganda  
Date: 31 March 2025

### II. Summary Consolidated Statement of Financial Position dfcu Group

	2024	2023
	Shs 'M	Shs 'M
<b>Assets</b>		
Cash and balances with Bank of Uganda	434,817	530,176
Balances with banking institutions	211,315	255,165
Marketable (trading) securities	73,724	18,288
Investment securities	1,310,741	968,637
Assets held for disposal	832	29,089
Derivative financial instruments	2,064	228
Loans and advances (Net)	1,132,199	1,125,816
Equity investments	6,543	6,065
Other assets	33,619	29,791
Deferred income tax asset	87,859	65,226
Property and equipment	80,362	83,208
Investment property	18,849	19,295
Intangible asset	36,148	27,142
<b>Total assets</b>	<b>3,429,072</b>	<b>3,158,126</b>
<b>Liabilities and shareholders' equity</b>		
Customer deposits	2,356,281	2,318,572
Derivative financial instruments	457	273
Balances due to banking institutions	120,256	35,033
Other liabilities	88,101	72,155
Borrowed funds	150,675	85,330
Current income tax payable	4,685	542
Provisions	4,364	2,188
<b>Total liabilities</b>	<b>2,724,819</b>	<b>2,514,093</b>
Share capital	14,963	14,963
Share premium	185,683	185,683
FVOCI reserve	(3,859)	1,200
Retained earnings	488,743	427,310
Regulatory reserve	3,696	8,069
Proposed dividends	15,027	6,808
<b>Total shareholders' equity</b>	<b>704,253</b>	<b>644,033</b>
<b>Total liabilities and shareholders' equity</b>	<b>3,429,072</b>	<b>3,158,126</b>

### V. Summary Consolidated Statement of Changes in Equity

	Share Capital	Share premium	Distributable reserves	Regulatory reserve	FVOCI reserve	Proposed dividend	Total
	Shs ' M	Shs ' M	Shs ' M	Shs ' M	Shs ' M	Shs ' M	Shs ' M
<b>At 31 December 2023</b>	<b>14,963</b>	<b>185,683</b>	<b>427,310</b>	<b>8,069</b>	<b>1,200</b>	<b>6,808</b>	<b>644,033</b>
Profit for the year	-	-	72,087	-	-	-	72,087
FVOCI revaluation	-	-	-	-	(6,353)	-	(6,353)
Loss allowance FVOCI	-	-	-	-	1,294	-	1,294
Decrease in regulatory reserve	-	-	4,373	(4,373)	-	-	-
Dividends paid	-	-	-	-	-	(6,808)	(6,808)
Dividends proposed	-	-	(15,027)	-	-	15,027	-
<b>At 31 December 2024</b>	<b>14,963</b>	<b>185,683</b>	<b>488,743</b>	<b>3,696</b>	<b>(3,859)</b>	<b>15,027</b>	<b>704,253</b>

### III. Summary Consolidated Statement of Comprehensive Income dfcu Group

	2024	2023
	Shs 'M	Shs 'M
<b>Income</b>		
Interest on deposits and placements	10,973	5,852
Interest on loans and advances	191,318	211,852
Interest on government and other securities	159,275	131,960
Foreign exchange income	23,715	17,324
Fee and commission income	66,529	65,403
Net income from other financial instruments at FVTPL	1,909	14,264
Other income	1,186	2,499
<b>Total income</b>	<b>454,905</b>	<b>449,154</b>
<b>Expenditure</b>		
Interest expense on deposits	(84,379)	(71,391)
Interest expense on borrowings	(5,849)	(6,944)
Interest expense on financial lease liability	(4,041)	(13,643)
Impairment recoveries/(losses) on financial instruments	12,007	(82,714)
Fair value losses on other financial instruments	(716)	(3,381)
Operating expenses	(292,664)	(248,003)
<b>Total expenditure</b>	<b>(375,642)</b>	<b>(426,076)</b>
<b>Profit before income tax</b>	<b>79,263</b>	<b>23,078</b>
Income tax credit/(expense)	(7,176)	5,642
<b>Profit after tax</b>	<b>72,087</b>	<b>28,720</b>
Other comprehensive income	(5,059)	(11,091)
<b>Total comprehensive income</b>	<b>67,028</b>	<b>17,629</b>
<b>Earnings per share</b>	<b>96.35</b>	<b>38.39</b>

### IV. Summary Consolidated Statement of Cash Flows dfcu Group

	2024	2023
	Shs ' M	Shs ' M
<b>Cash flows from operation activities</b>		
Profit before tax	79,263	23,078
Adjustment for:		
Depreciation of property, equipment and right-of-use assets	18,884	16,445
Depreciation of investment property	523	489
Amortisation of intangible assets	6,122	6,910
Unrealised foreign exchange (gain)/loss	(2,134)	633
Profit on disposal of fixed assets	(120)	(128)
Fair value losses on assets at fair value through profit and loss	716	3,381
Credit (recovery)/loss expense on financial assets	(12,007)	82,714
Gain/(loss) on sale of equity instruments*	(124)	91
Interest income*	(361,566)	(349,664)
Interest expense*	94,269	91,978
Dividend income from equity investments*	(353)	(729)
Reversals in provisions and employee benefits	(39,546)	(90,182)
Cash flows from operating activities before changes in operating assets and liabilities	(216,073)	(214,984)
Changes in operating assets and liabilities	(230,019)	160,510
Interest received*	361,123	347,145
Interest paid*	(85,101)	(95,357)
Income tax paid	(23,498)	(22,428)
<b>Net cash (outflows)/inflow from operating activities</b>	<b>(193,568)</b>	<b>174,886</b>
<b>Net cash outflows used in investing activities</b>	<b>(30,503)</b>	<b>(31,347)</b>
<b>Net cash inflows/(outflows) used in financing activities</b>	<b>62,998</b>	<b>(41,430)</b>
<b>Net increase /(decrease) in cash and cash equivalents</b>	<b>(161,073)</b>	<b>102,109</b>
Cash and cash equivalents at 1 January	574,521	472,559
Effect of exchange rate changes on cash and cash equivalents held	624	(147)
<b>Cash and cash equivalents at 31 December</b>	<b>414,072</b>	<b>574,521</b>

\* The prior year comparative balances for interest received, interest paid, dividends received, loss and proceeds from sale of equity shares have been reclassified from cash flows from operating activities to different classes in order to align to the presentation requirement of IAS 7.

### V. Message from the Directors


The summary consolidated financial statements are extracted from the audited consolidated financial statements in accordance with the dfcu Limited accounting policies which entail applying the guidance in the Financial Institutions (External Auditors) Regulations, 2010 Laws of Uganda, to prepare the summary consolidated statement of financial position and summary consolidated statement of comprehensive income. The criteria for preparing the summary consolidated statement of changes in equity and summary consolidated statement of cash flows entails presenting subtotals derived from the audited consolidated financial statements and condensing some of the line items in the audited consolidated financial statements as indicated in the captions used in the summary consolidated financial statements. The full set of the consolidated financial statements will be available at our registered office at dfcu Towers

and on our website [www.dfcu.com](http://www.dfcu.com) after approval by the members during the Annual General Meeting.

The consolidated financial statements were approved by the Board of Directors on 31 March 2025.

The Board is proposing a dividend of Shs 20.09 per share less withholding tax where applicable (2023: Shs 9.10 per share).

The dates of the Annual General Meeting and book closure, and related details will be availed in a later communication.

  
Jimmy D. Mugerwa  
Chairman, dfcu Limited

  
Kironde Lule  
Director, dfcu Limited

## Report of the Independent Auditor on the Summary Financial Statements to the Members of dfcu Bank Limited

### Opinion

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In our opinion, the accompanying summary financial statements are consistent, in all material respects, with the audited financial statements as at and for the year ended 31 December 2024 in accordance with the Financial Institutions Act 2004 (as amended) Cap 57 Laws of Uganda and the Financial Institutions (External Auditors) Regulations, 2010 Laws of Uganda.

### Summary Financial Statements

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Uganda, and the Financial Institutions Act 2004 (as amended) Cap 57 Laws of Uganda. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon.

### The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated 31 March 2025. That report also includes the communication of key audit matters. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period.

### Directors' Responsibility for the Summary Financial Statements

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### Auditors' Responsibility

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Date: 31 March 2025

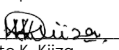
II. Summary Statement of Financial Position	dfcu Bank	
	2024	2023
	Shs 'M	Shs 'M
<b>Assets</b>		
Cash and balances with Bank of Uganda	434,817	530,176
Balances due from other banks	211,315	255,165
Marketable (trading) securities	73,724	18,288
Investment securities	1,310,741	968,637
Assets held for disposal	832	29,089
Derivative financial instruments	2,064	228
Loans and advances (Net)	1,132,199	1,125,816
Amounts due from group companies	13,214	20,328
Equity investments	6,543	6,065
Other assets	34,739	30,055
Deferred income tax asset	88,169	65,517
Property and equipment	124,261	127,964
Intangible asset	35,685	26,679
<b>Total assets</b>	<b>3,468,303</b>	<b>3,204,007</b>
<b>Liabilities and shareholders' equity</b>		
Customer deposits	2,356,281	2,318,572
Derivative financial instruments	457	273
Balances due to other banks	120,256	35,033
Other liabilities	147,086	131,635
Borrowed funds	150,675	85,330
Current income tax payable	5,429	1,218
Amounts due to group companies	2,092	4,558
Provisions	4,364	2,188
<b>Total liabilities</b>	<b>2,786,640</b>	<b>2,578,807</b>
Share capital	150,000	150,000
Share premium	55,197	55,197
FVOCI Reserve	(3,859)	1,200
Regulatory reserve	3,696	8,069
Retained earnings	446,574	397,119
Proposed dividends	30,055	13,615
<b>Total shareholders' equity</b>	<b>681,663</b>	<b>625,200</b>
<b>Total liabilities and shareholders' equity</b>	<b>3,468,303</b>	<b>3,204,007</b>

III. Summary Statement of Comprehensive Income	dfcu Bank	
	2024	2023
	Shs 'M	Shs 'M
<b>Income</b>		
Interest on deposits and placements	10,973	5,853
Interest on loans and advances	192,906	213,646
Interest on government and other securities	159,275	131,960
Foreign exchange income	23,727	17,392
Fee and commission income	66,489	65,383
Net income from other financial instruments at FVTPL	1,909	14,264
Other income	120	668
<b>Total income</b>	<b>455,399</b>	<b>449,166</b>
<b>Expenditure</b>		
Interest expense on deposits	(84,931)	(71,552)
Interest expense on borrowings	(5,849)	(6,796)
Interest expense on financial lease liability	(8,671)	(13,643)
Impairment recoveries/(losses) on financial instruments	12,007	(82,714)
Fair value losses on other financial instruments	(716)	(3,381)
Operating expenses	(286,016)	(245,030)
<b>Total expenditure</b>	<b>(374,176)</b>	<b>(423,116)</b>
<b>Profit before income tax</b>	<b>81,223</b>	<b>26,050</b>
Income tax credit/(expense)	(6,086)	7,988
<b>Profit after tax</b>	<b>75,137</b>	<b>34,038</b>
<b>Other comprehensive income</b>	<b>(5,059)</b>	<b>(11,091)</b>
<b>Total comprehensive income</b>	<b>70,078</b>	<b>22,947</b>

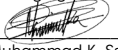
### V. Message from the Directors

The summary financial statements are extracted from the audited financial statements in accordance with the Financial Institutions (External Auditors) Regulations, 2010 Laws of Uganda. The above summary statement of financial position and summary statement of comprehensive income were audited by KPMG and received an unqualified opinion. The financial statements were approved by the Board of Directors on 6 March 2025 and discussed with Bank of Uganda on 20 March 2025.

  
Winifred T. Kinyabwire  
Chairperson, dfcu Bank

  
Kate K. Kiiza  
Executive Director, dfcu Bank

  
Charles Mudiwa  
Managing Director, dfcu Bank

  
Muhammad K. Ssenoga  
Ag Company Secretary, dfcu Bank

IV. Other disclosures	dfcu Bank	
	2024	2023
	Shs 'M	Shs 'M
<b>Contingent liabilities</b>		
Acceptances and letters of credit	-	-
Guarantees and performance bonds	301,453	248,979
<b>Total</b>	<b>301,453</b>	<b>248,979</b>
<b>Commitments</b>		
Undrawn stand-by facilities and other commitments to lend	30,653	23,742
<b>Total</b>	<b>30,653</b>	<b>23,742</b>
Non performing loans and other assets	51,828	108,175
Interest in suspense	2,940	15,041
Bad debts written off	15,358	115,235
Large loans exposures	46,849	121,796
Insider loans exposures	15,720	13,253
<b>Capital Position</b>		
Core capital	519,696	507,690
Supplementary capital	11,623	11,419
<b>Total qualifying capital</b>	<b>531,319</b>	<b>519,109</b>
<b>Total Risk Weighted Assets (RWA)</b>	<b>1,785,302</b>	<b>1,761,945</b>
Core capital to RWA	29.11%	28.81%
Total Qualifying capital to RWA	29.76%	29.46%



The Attorney General, Hon. Kiryowa Kiwanuka, Dr. Twinemanzi Tumubweine, Executive Director of National Payments at the Bank of Uganda join **dfcu** Bank's Charles Mudiwa, Jimmy D. Mugerwa and Prof. Winifred Tarinyeba Kiryabwire to cut a cake at the Bank's 60th anniversary celebration dinner.



Kate Kiiza, **dfcu** Bank's Executive Director and Ag. Chief of Corporate and Institutional Banking took home two awards in last year's CFO of the Year Awards. Organised by the ACCA Uganda and Deloitte Uganda, Kate won the overall and coveted CFO of the Year Award 2024 as well as the Finance Transformation and Technology Award.



Charles Mudiwa, (3rd left), led a team from **dfcu** on a courtesy visit to Aridland Development Program in Achangali Parish Lotuke sub county, Abim district. Achila Joel, the Program Manager at Aridland (5th R), led the company's delegation. **dfcu** is the only bank operating in Abim district.



Charles Mudiwa - CEO, **dfcu** Bank (C), the Director of Communication, Research, and International Relations in the Office of the Supreme Mufti - Dr. Muhammad Musoke Kiggundu (L) and Prince Kassim Nakibinge Kakungulu (R) at an Iftar dinner held by **dfcu** Bank for its Muslim customers.



The **dfcu** Bank Credit Domain led by the Chief Credit Officer, Margaret Karume visited St. Lillian Jubilee Home in Gayaza. Founded by Sister Lucy Aoinet, the home provides a haven for differently abled and underprivileged children and individuals from within and outside the community.



The Bank's Technology, Digital and Operations Domain held a blood donation drive at the Bank's Head Offices, in partnership with the Uganda Red Cross Society. The team was able to collect 85 units with this Act of Kindness, an internal CSR campaign being run by the Bank in commemoration of 60 years of existence.



**dfcu** Bank CEO Charles Mudiwa was intentional about staff engagements through out the year 2024. Here he hosted a staff town hall in Lira with the **dfcu** Lira branch team.



Going for Gold: With a combined total of 71 gold medals, **dfcu** Bank emerged 2nd in the 2024 Bankers Sports Gala. The annual gala attracted participation from 29 banks, who competed in a variety of indoor and outdoor games.